

General Fund Medium Term Capital Programme to 2025/26											
Item No.	Service Area and Scheme	Latest Approved MTCP Budget	Latest Projection 2020/21	Latest Projection 2021/22	Latest Projection 2022/23	Latest Projection 2023/24	Latest Projection 2024/25	Latest Projection 2025/26	Total Projection 2020/21 - 2025/26	Variance Budget to Projection	Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Andy Blaszkowicz - Operations</b>										
1	Coast Protection - Coronation Parade, Folkestone	2,389	20	800	0	0	0	0	820	(1,569)	The rock revetment work originally planned for the scheme is now not expected to take place due to it be uneconomical (externally funded)
2	Coast Protection - Coronation Parade annual monitoring	20	4	4	4	4	4	4	24	4	Scheme externally funded by the Environment Agency. Scheme extended by one year to 2025/26
3	Coast Protection - Greatstone Dunes Management & Study	75	15	15	15	15	15	15	90	15	Annual programme funded by Environment Agency extended by one year to 2025/26
4	Coast Protection - Hythe to Folkestone Beach Management	1,250	420	420	420	420	420	420	2,520	1,270	The Environment Agency has approved funding for a 5 year programme of works from April 2020 to March 2025. Budget assumes scheme to be extended to 2025/26. Works are planned for the spring and autumn of each year of the programme.
5	Coast Protection - Hythe to Folkestone Beach Recharge	1,970	0	0	0	0	0	0	0	(1,970)	Scheme now replaced with the enhanced Hythe to Folkestone Beach Management programme, above
6	General Fund Property - Health and Safety Enhancements	13	13	0	0	0	0	0	13	0	Partly deferred to 2020/21 and subject to the production and agreement of a Civic Centre 10 year plan
7	Royal Military Canal footpath enhancements	100	29	20	20	20	20	20	129	29	Ongoing 10 year programme of improvements 2016/17-2026/27
8	Hawkinge Cemetery Expansion	28	28	0	0	0	0	0	28	0	Scheme commenced in 2019/20 and due to be completed in 2020/21
9	Area Officer Vans	30	0	30	0	0	0	0	30	0	Delayed and now considering electric vehicles which may require an increase to the budget
10	Lifeline Capitalisation	250	50	50	50	50	50	50	300	50	Annual programme to purchase new/replacement units extended by one year to 2025/26 (£50k)
11	Grounds Maintenance Vehicle and Equipment Replacement Programme	0	66	0	0	0	0	0	66	66	Purchase of a new tractor and replacement park keeper waste vehicle. Expenditure in part deferred from 2019/20
12	Public Toilet Enhancement Programme	400	0	400	0	0	0	0	400	0	Scheme to refurbish the council's public toilets portfolio. Subject to a separate report to Cabinet detailing the scheme.
13	Lower Sandgate Road Beach Huts (FPPG Charity)	497	540	0	0	0	0	0	540	43	The main reason for the variance is the cost to renovate the 27 existing beach huts was more than originally anticipated
14	Parking Services	31	0	16	15	0	0	0	31	0	Budget Growth. Parking Services - replacement of 15 on-street pay and display machines in Folkestone to be spread over a three year period.
15	Corporate Property Development Projects	161	0	161	0	0	0	0	161	0	Unallocated sum to support strategic property initiatives

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16	Biggins Wood Site Land Remediation Works	1,700	100	1,600	0	0	0	0	1,700	0	Works to enable commercial and housing developments to proceed funded in part from a Homes England grant of £1.016m agreed in principle
17	Biggins Wood Commercial Development	500	0	500	0	0	0	0	500	0	Contribution towards joint venture to deliver commercial development. Council also contributing the land to the project
18	Ship Street Site Folkestone	441	441	0	0	0	0	0	441	0	Cabinet approval made in October 2019 to proceed with the purchase of the site
19	Greatstone Varne Holiday Lets	1,864	15	1,849	0	0	0	0	1,864	0	Currently in planning phase. Construction phase delayed until 2021/22
20	Electric Vehicle Charging Points	40	40	0	0	0	0	0	40	0	To provide 15 on-street charging points
21	Fisherman's Beach Chalets	0	0	75	0	0	0	0	75	75	Growth - Provision of 30 beach chalets at Fisherman's Beach, Hythe for lease to generate an additional revenue stream of up to £30k pa. Clear high local demand for beach chalets
22	New Beach Huts	0	0	300	0	0	0	0	300	300	Growth - Provision of 100 beach huts in various locations to generate an additional revenue stream to the Council of up to £104k pa. Clear high local demand for beach chalets
23	Coastal Park Play Equipment (FPPG Charity)	0	0	62	0	0	0	0	62	62	Growth - Replace Pirate Ship and undertake urgent repairs to the main tower structure to prevent the closure of the facilities on health and safety grounds
24	Coastal Park Toilet and Concession (FPPG Charity)	0	0	150	0	0	0	0	150	150	Growth - Construction of larger purpose built toilet block with adjoining concession to ease demand on existing facility and provide a new sustainable revenue stream
25	East Cliff Landfill Protection (FPPG Charity)	0	0	1,200	0	0	0	0	1,200	1,200	Growth - Work to remediate disused landfill site causing an environmental hazard to a high profile SSSI site
26	Hawkinge Depot Upgrade	0	0	75	0	0	0	0	75	75	Growth - Enhancements to staff welfare facilities and to provide covered storage to protect equipment from the elements
27	Units 1-5 Learoyd Road New Romney	0	0	200	0	0	0	0	200	200	Growth - Major refurbishment of units to maintain the existing income stream from leasing units to local businesses
	<b>Total - Operations</b>	<b>11,759</b>	<b>1,781</b>	<b>7,927</b>	<b>524</b>	<b>509</b>	<b>509</b>	<b>509</b>	<b>11,759</b>	<b>0</b>	

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	<b>Ewan Green - Place</b>										
28	Waste Contract - Acquisition of Vehicles and Equipment	4,052	2,931	876	0	0	245		4,052	0	Purchase of vehicles and equipment for the new Waste contract with Veolia partly reprofiled. Purchase will achieve a net annual saving of £100k to the General Fund
29	Former Debenhams Building	2,346	2,340	0	0	0	0	0	2,340	(6)	Purchase completed 01/05/2020
30	Otterpool Land and Property Acquisition	9,710	3,700	6,010	0	0	0	0	9,710	0	Land and property assembly to facilitate the Otterpool Park Garden Town development
31	Otterpool Park Delivery	70,912	1,250	5,000	20,822	20,822	20,822	0	68,716	(2,196)	Loan and equity investment in Otterpool LLP to enable the delivery of infrastructure and services for the initial phases of the proposed new Garden Town development
32	Otterpool Park Garden Town Delivery Mechanism	0	12	0	0	0	0	0	12	12	Professional advice to create delivery mechanism for council's involvement with the project.
33	Otterpool Park Masterplanning Costs	0	3,144	156	0	0	0	0	3,300	3,300	Capitalisation of masterplanning costs required to support the planning application process for the scheme
	<b>Total - Place</b>	<b>87,020</b>	<b>13,377</b>	<b>12,042</b>	<b>20,822</b>	<b>20,822</b>	<b>21,067</b>	<b>0</b>	<b>88,130</b>	<b>1,110</b>	
	<b>John Holman - Housing</b>										
34	Empty Properties Initiative (KCC) - Loans to landlords	332	150	300	300	300	300	300	1,650	1,318	The number of projects coming forward have been limited during the Covid 19 Pandemic. It is anticipated that only 50% of the annual budget will be spent during 2020/21. The £300K budget for 2021/22 and future years to be met from repaid loans from previous years.
35	Temporary Accommodation (invest to save)	527	200	327	0	0	0	0	527	0	Continuing to look for suitable acquisition opportunities, but these are extremely limited at the current time. Anticipated spend of £200K in the current year as part of a joint initiative with the Next Steps Accommodation Programme (NSAP) with the remaining budget being carried forward to 2021/22.
36	Disabled Facilities Grant	5,000	600	1,000	1,000	1,000	1,000	1,000	5,600	600	Saving anticipated for 2020/21 due to lower than anticipated demand. Scheme met entirely from Government grant and extended by one year to 2025/26. There is currently no waiting list for applications
37	Home Safe Loans	500	60	100	100	100	100	100	560	60	Scheme extended by one year to 2025/26
	<b>Total - Housing</b>	<b>6,359</b>	<b>1,010</b>	<b>1,727</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>8,337</b>	<b>1,978</b>	

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	<b>Charlotte Spendley - Corporate Services</b>										
38	PC Replacement Programme	137	46	16	35	35	35	35	202	65	Increased spending due to transition of Housing back to FHDC & staff working from home. Scheme extended by one year to 2025/26
39	Server Replacement Programme	300	60	60	60	60	60	60	360	60	Provision for an annual replacement programme over the medium term. Scheme extended by one year to 2025/26
40	Oportunitas Loan and Share Capital Phase 2	5,590	2,000	2,500	1,090	0	0	0	5,590	0	To invest in the company's expansion of its residential property portfolio primarily for the former Royal Victoria Hospital site development.
	<b>Total - Corporate Services</b>	<b>6,027</b>	<b>2,106</b>	<b>2,576</b>	<b>1,185</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>6,152</b>	<b>125</b>	
	<b>Tim Madden - Transformation &amp; Transition</b>										
41	Princes Parade Leisure & Housing development	28,608	250	17,430	10,928	0	0	0	28,608	0	Preliminary fees reprofiled from 2020/21. Scheme has been on hold while an unsuccessful request to seek a Judicial Review regarding the planning permission for the development was considered
42	FHDC Transformation	252	1,000	0	0	0	0	0	1,000	748	Projected staffing, consultancy and ICT costs for the Council's Transformation Project able to be capitalised under the government's 'Flexible Use of Capital Receipts' statutory guidance.
43	Mountfield Road Industrial Estate Phase 2	3,500	614	2,922	0	0	0	0	3,536	36	Infrastructure and services to 5 hectare site to enable development of employment space for upto 450 jobs. Final SELEP grant award slightly higher than previously anticipated
44	New Business Hub - Mountfield Road Industrial Estate	735	735	0	0	0	0	0	735	0	Joint development with East Kent Spatial Development Company to construct the new facility on the Council's land.
	<b>Total - Transformation &amp; Transition</b>	<b>33,095</b>	<b>2,599</b>	<b>20,352</b>	<b>10,928</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,879</b>	<b>784</b>	
	<b>Total General Fund Medium Term Capital Programme</b>	<b>144,260</b>	<b>20,873</b>	<b>44,624</b>	<b>34,859</b>	<b>22,826</b>	<b>23,071</b>	<b>2,004</b>	<b>148,257</b>	<b>3,997</b>	
45	Government Grant	(9,331)	(1,753)	(5,677)	(1,439)	(1,439)	(1,439)	(1,439)	(13,186)	(3,855)	
46	Other External Contributions	(7,276)	(196)	(1,974)	(444)	0	0	0	(2,614)	4,662	
47	Capital Receipts	(23,157)	(2,010)	(16,213)	(6,700)	(400)	(400)	(400)	(26,123)	(2,966)	
48	Revenue Contributions	(4,894)	(4,226)	(1,280)	(165)	(165)	(165)	(165)	(6,166)	(1,272)	
49	Borrowing	(99,602)	(12,688)	(19,480)	(26,111)	(20,822)	(21,067)	0	(100,168)	(566)	
	<b>Total Funding</b>	<b>(144,260)</b>	<b>(20,873)</b>	<b>(44,624)</b>	<b>(34,859)</b>	<b>(22,826)</b>	<b>(23,071)</b>	<b>(2,004)</b>	<b>(148,257)</b>	<b>(3,997)</b>	